Investor Presentation Q4 & FY 23



Date: May 26, 2023

Forward Looking Statement



This presentation contains certain forward looking statements concerning NCC's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage operations, government policies and actions with respect to investments, fiscal deficits, regulations, geopolitical risks and Covid 19 pandemic, interest and other fiscal costs generally prevailing in the economy etc. Past performance of the company may not be indicative of future performance. The company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the company.

NCC Building the Nation





Nagpur Metro Rail



Airport Agartala, Tripura



Agra-Lucknow Expressway, UP



Makara Dhokra, Maharashtra



Nagpur-Mumbai Expressway



NCCL – Business Constitutes



S.No	Name of the Company	Revenue Mix %
1	NCC Limited Construction & Infra Business	86%
2	Group Companies	
	i) Pachhwara Coal Mining Private Limited Mining	11%
	ii) NCC Urban Infrastructure Limited Real Estate Business	2%
	iii) NCC Infrastructure Holdings Limited & Others BOT Roads & Others	1%
	Total	100%

Key highlights – Financial & Operating Performance FY23



Particulars	
✓ Highest ever annual Order Inflow	Rs. 25895 crs
✓ Order Book crosses Rs.50,000 crs mark first time ever	Rs. 50244 crs
✓ Reported highest ever annual Consolidated Revenue	Rs. 15553 crs
✓ Reported highest ever Consolidated PAT	Rs. 609 crs
✓ Brought down debt level below Rs.1000 crs a lowest in the last 1½ decades	Rs. 974 crs
✓ 1st time value addition to the bottom-line by Subsidiary Companies	Rs 40 crs
✓ Highest ever Dividend	110%
✓ Lowest Trade Receivables collection days in last 5 years	87 days
✓ Lowest Working Capital days in last 5 years	107 days
✓ Efficient conversion of Order Book into execution registering lower "book to bill ratio"	2.98

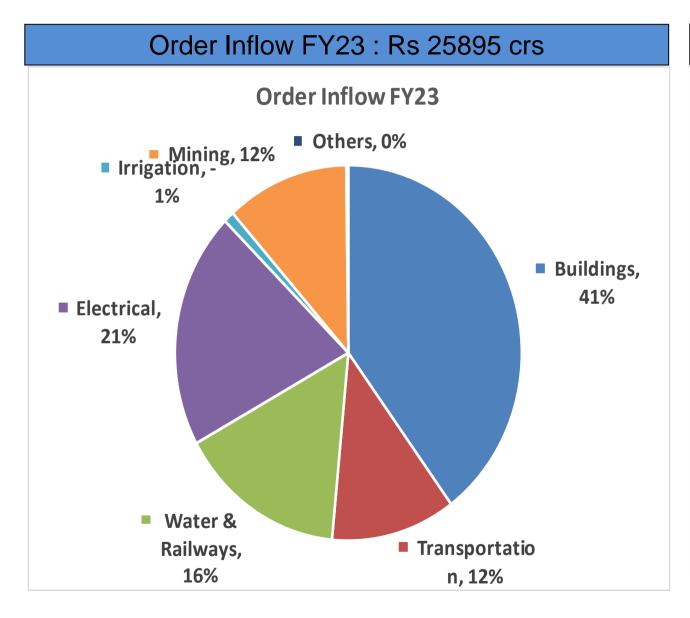
Order Booking in the year under review

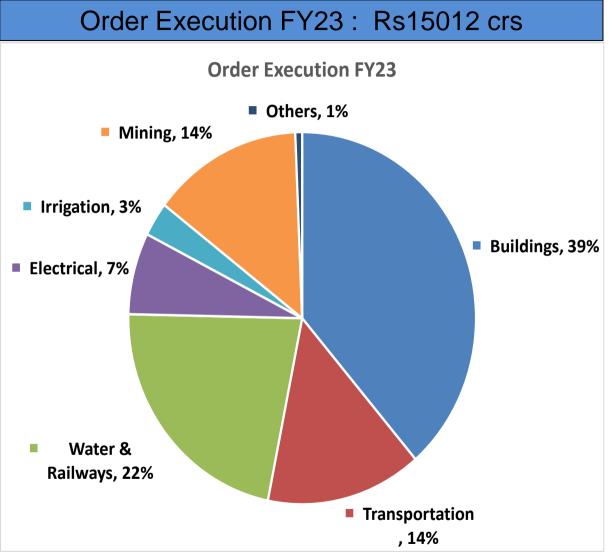


Particulars	
✓ Highest order Booking growth in FY23	113%
✓ Order book grown from Rs 39,361Crs to Rs.50244 crs	28%
✓ The orders secured by the Company in Q4 of FY23	Rs 13283 crs
✓ Average order booking size in FY23 highest ever	Rs 578 crs

Order Inflow & Order Execution

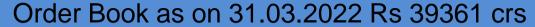


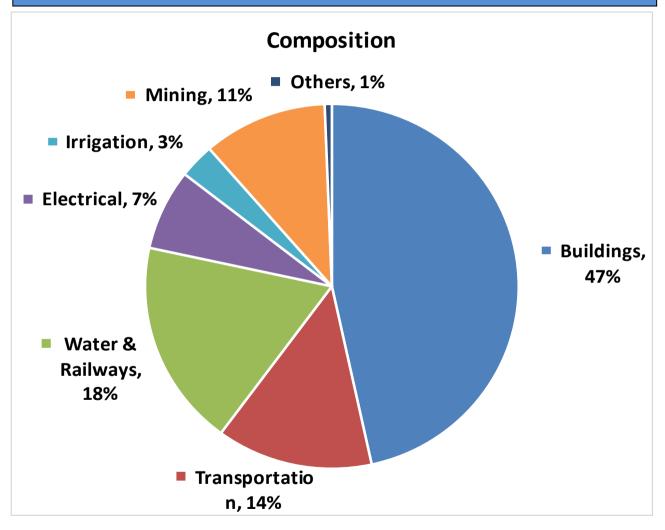


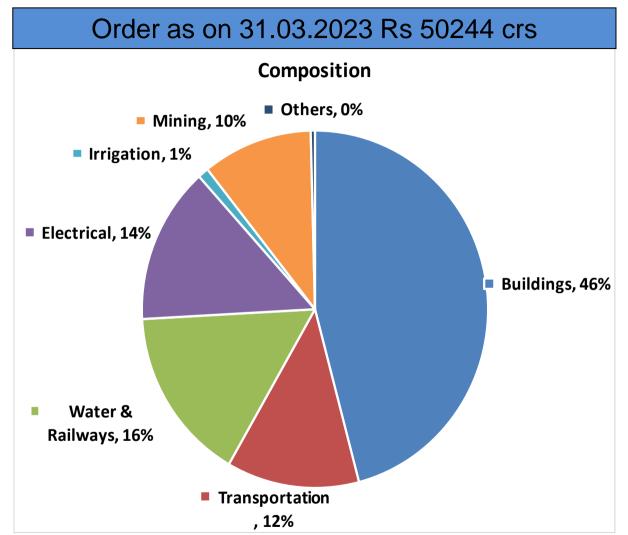


Order Book Composition division-wise









Operating Performance – Standalone



for the 4th Quarter ended 31-03-2023

Rs. Crores

Particulars	FY23	FY22	Change YoY	Growth
Revenue	4047	3179	868	27%
EBIDTA	424	267	157	59%
PAT	178	243	-65	-27%
PAT (excl Exeptional items)	178	109	69	64%

[✓] Revenue increased by 27%, primarily driven by Buildings division & Water division

- ✓ EBIDTA increased by 59% and EBIDTA margin increased from 8.52% to 10.55%, primarily lower input prices in Q4 comparing to the Q4 of previous year and receipt of Rs.41 crs claim from one of the BOT SPV.
- ✓ PAT (excl exceptional items): PAT excluding exceptional items increased by 64% over corresponding quarter of the previous year, due to increased turnover besides the above reasons.

Operating Performance – Standalone



for the year ended 31-03-2023

Rs.	Crores
170.	CIUICS

Particulars	FY23	FY22	Change YoY	Growth
Revenue	13504	10038	3465	35%
EBIDTA	1343	996	346	35%
PAT	569	490	79	16%
PAT (excl Exeptional items)	569	344	225	65%

[✓] Revenue increased by 35%, primarily driven by Buildings division particularly Jala nigam projects of UP, ITC, New Delhi, Lucknow Airport, etc.

- ✓ EBIDTA increased by 35% from Rs 996 crs to 1343 crs.
- ✓ PAT (excl exceptional items): PAT excluding exceptional items increased by 65% over corresponding quarter of the previous year mainly driven by increase in volume of Turnover and increase in other income by Rs. 44 Crs. on account of capital gain on sale of investment property.

Operating Performance – Consolidated



for the 4th Quarter ended 31-03-2023

T)	\sim
N C	Crores
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Particulars	FY23	FY22	Change YoY	Growth
Revenue	4981	3492	1490	43%
EBIDTA	465	270	195	72%
PAT (Equity shareholders)	191	242	-5 1	-21%
PAT (excl Exeptional items)	217	61	156	254%

Operating Performance – Consolidated



for the year ended 31-03-2023

Rs. Crores

Particulars	FY23	FY22	Change YoY	Growth
Revenue	15701	11209	4492	40%
EBIDTA	1459	1024	435	43%
PAT (Equity shareholders)	609	482	127	26%
PAT (excl Exeptional items)	661	290	370	127%

Group Companies at a glance



Subsidiary Cos & Jointly Controlled Entities for the 4th quarter ended 31-03-2023 : Operating Performance

Rs.in Crores

			.m Cluics	
	for the year ended			
S.No Name of the Company 31-03-2023		31-03-2	.022	
Turnover	PAT	Turnover	PAT	
1779.7	52.5	864.9	25.3	
369.9	54.5	349.8	19.6	
56.2	9.9	56.7	12.6	
ts (6.0)	(76.9)	(98.6)	(65.2)	
2199.8	40.0	1172.8	(7.7)	
	31-03-7 Turnover 1779.7 369.9 56.2 ts (6.0)	31-03-2023 Turnover PAT 1779.7 52.5 369.9 54.5 56.2 9.9 25 (6.0) (76.9)	31-03-2023 31-03-2 Turnover PAT Turnover 1779.7 52.5 864.9 369.9 54.5 349.8 56.2 9.9 56.7 45 (6.0) (76.9) (98.6)	

✓ PCMPL

- An SPV with 51% share, Progressing well by achieving "Rated Capacity" 15 metric tonnes of coal extraction and transportation
- It's original value about Rs. 30,000 Crs. with a duration of 30 years, now increased to about Rs. 50,000 Crs., at current prices.
- In FY23, PCMPL reported a growth of 106% over the previous year.

✓ NCC Urban :

- Reported highest ever net profit of Rs. 55 Crs.
- Cleared it's loan exposure to Parent company.

Balance Sheet – Highlights : Standalone



✓ For executing larger size metro projects and high-rise buildings built up It CAPEX in FY23 by Rs. 232	crs.
✓ Reported fixed assets turnover as high as9.6	X
✓ Exhibited an efficient working capital management by reporting	
Working capital days as low as 107 d	lays
✓ Basing on over all improvement of the Balance Sheet we expect further improvement in credit rating f	from
existing IND A+.	
✓ Reported ROCE on its core business (excl. Investment in group companies) as high as	0%
✓ Debt Equity Ratio further improved to	15x

Cash Flows - Standalone



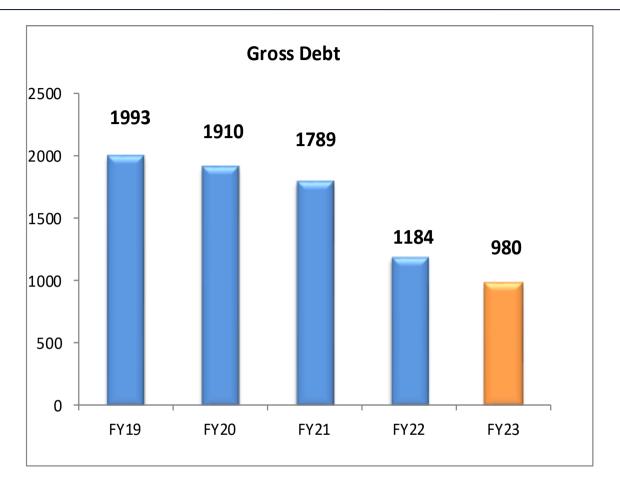
Cash Flow Statement for the year ended March 31, 2023

₹ Crores

S.No	Particulars	FY23	FY22
A	Net Cash Flows generated from Operating Activities	873	1,296
В	Net Cash Flows used in Investing Activities	(132)	(131)
	Free Cash Flows	741	1,165
С	Net Cash Flows used in Financing Activities	(749)	(1,099)
D	Net increase/(Decrease) in cash and cash equivalents	(8)	66

Debt status - Standalone





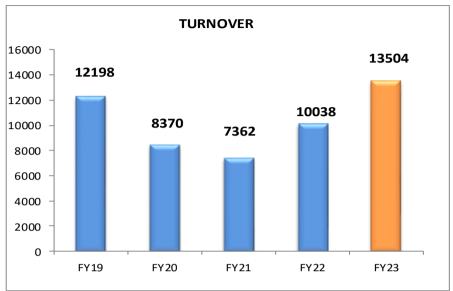
✓ Credit Rating:

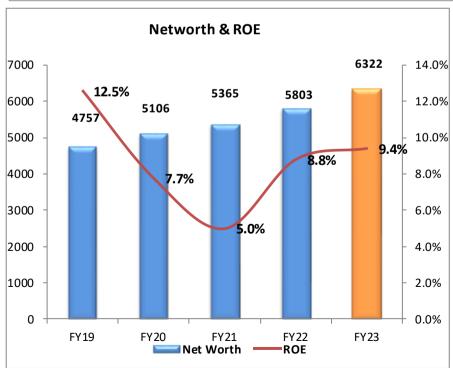
Increased from Ind A to Ind A+ basing on the H1 results of FY22-23 and expecting further improvement basing on the over all improvement of the Balance Sheet as at 31.03.2023.

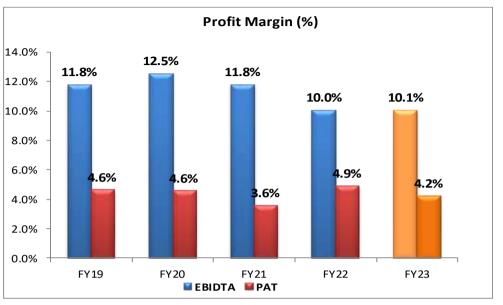
Debt for the year ended March 31, 2023		₹ Crores
Particulars	FY22	FY23
Gross Debt	1,184	980
Net Debt	444	182
(Net of Cash & Bank and Margin Money deposits)		

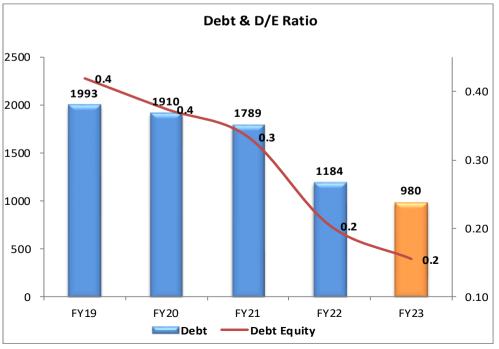
Key Performance Indicators (Standalone)





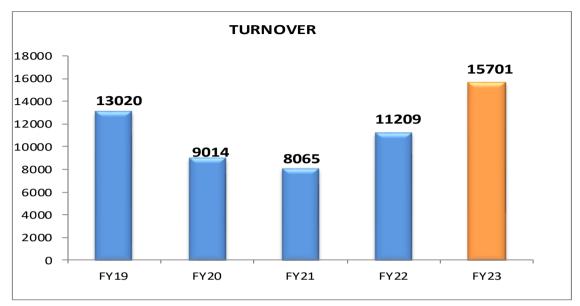


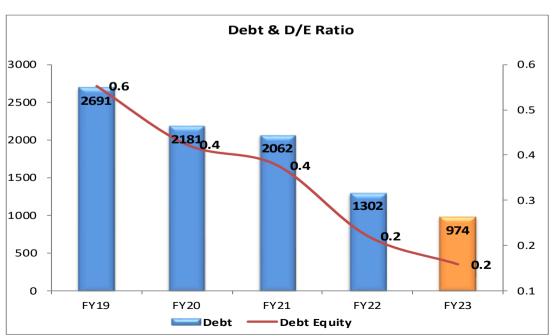


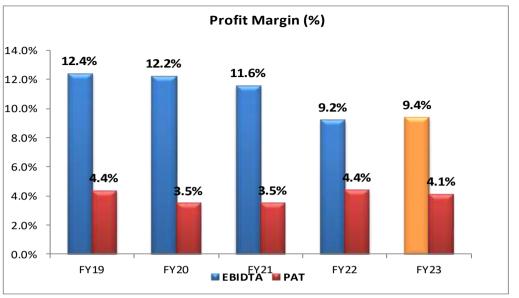


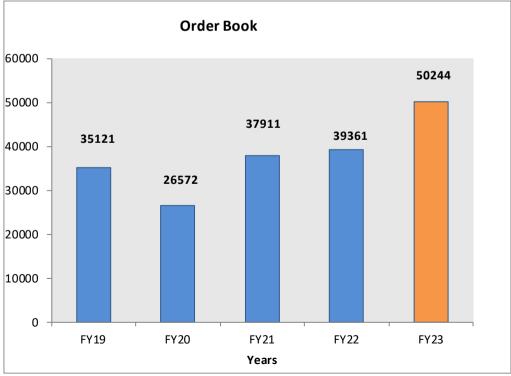
Key Performance Indicators (Consolidated)











Thank you